

Entry 1 School Information

Created: 06/16/2017 • Last updated: 08/01/2017

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer **(as of June 30, 2017)** or you may not be assigned the correct tasks.

a. SCHOOL NAME AND BEDS# NORTHSIDE CHS (REGENTS)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER

Regents-Authorized Charter School

(For technical reasons, please re-select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION NYC CSD 14

d1. SCHOOL INFORMATION

| PRIMARY ADDRESS | PHONE NUMBER | FAX NUMBER | EMAIL ADDRESS |
|--|--------------|--------------|---------------------------|
| 424 Leonard Street Brooklyn, NY 11222 | 347-390-1273 | 347-390-1274 | info@northsidechs.or g |

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

| Contact Name | Racquel Brown |
|---|------------------------|
| Title | Director of Operations |
| Emergency Phone Number (###-###- ####) | |

e. SCHOOL WEB ADDRESS (URL) http://www.northsidechs.org/

- f. DATE OF INITIAL CHARTER 01/2009
- g. DATE FIRST OPENED FOR 08/2009

INSTRUCTION

h1. APPROVED SCHOOL MISSION (Regents, NYCDOE, and Buffalo BOE authorized schools only)

MISSION STATEMENT

The mission of Northside Charter High School (NCHS) is to provide a 9-12 educational program that results in mastery of the New York State Learning Standards, high school graduation, and acceptance to colleges and universities of choice by all students. In addition, NCHS will develop and maintain a school culture that endorses high expectations that challenge each student to recognize and achieve his/her full potential within a school environment that is nurturing, professional and that fosters within each student an appreciation for life-long learning. Importantly, all NCHS students will mature intellectually, socially and morally as a result of being an active member of the NCHS school community. NCHS will achieve these outcomes through the effective delivery of a comprehensive and rigorous liberal arts program that includes a state standards aligned curricula, high quality texts and materials, easy access to modern technologies and teaching methods that are attentive to the appropriate developmental level and learning needs of each student. The school's comprehensive assessment program and modern information technology system will allow teachers and administrators to regularly and easily access historical and current student data that is recognized by the school as a significant part of the decision making process.

h2. KEY DESIGN ELEMENTS (Regents, NYCDOE, and Buffalo BOE authorized schools only)

KEY DESIGN ELEMENTS (Brief description of Key design elements are those general aspects of the school that are innovative or unique to the school's mission and goals, are core to the school's overall design, and are critical to its success. The design elements may include a specific content area focus; unique student populations to be served; specific educational programs or pedagogical approaches; unique calendar, schedule, or configurations of students and staff; and/or innovative organizational structures and systems.

| Variable 1 | Performance-Driven Accountability NCHS defines clear standards for student learning and educational strategies for all students to use in meeting them. All resources, policies, and practices are aligned in order to carry out these strategies while tracking results for reflection and improvement. The entire school is responsible and accountable for student performance. |
|------------|--|
| Variable 2 | Exhibition of Longitudinal Knowledge All students at NCHS are provided an opportunity to demonstrate the knowledge they have accumulated over the course of their time at NCHS. |
| Variable 3 | Participation in the Youth Development Framework All students at NCHS participate in an ongoing, interrelated process patterned after the Advisory Group Model for meeting personal needs and developing and using |

| | competencies including: Individualized Student Support Plan (ISSP) Advisory System and Class Highly Personalized Environment Teacher Advisory Mentors The Advisory Group Model supports the five basic competencies that define the range of behaviors and skills needed for adult success: health, physical, personal/social, cognitive/creative, vocational, and citizenship. Advisors are intimately aware of each advisee's home and personal |
|-------------|--|
| Variable 4 | Performance equal to or exceeding NYS Mandated Requirements for Graduation All students will meet or exceed mandated graduation requirements including: NYS Regents (""Commencement Level"") Exams in English, Algebra, Global and U.S. History, and Biology, for all 9-12 grade students. Teachers develop and administer standards-based examinations to test the extent to which students have mastered learning objectives in the classroom. Students develop personal achievement targets, which exceed performance standards adopted by the Board of Regents for other public schools. |
| Variable 5 | Participation in Ongoing Evaluation and Analysis Processes NCHS involves all members of the school community including parents, students, staff and administration to ensure that the school's educational goals are being met. Participation in NYCDOE School Survey provides data to address instructional, parentpartnership, and school culture elements. |
| Variable 6 | Instruction and Other Activities of a Highly Qualified Teaching Staff NCHS seeks to support teachers with continuous and rigorous professional development. The nature of the professional development is guided by a plan based on relevant measures of student performance. |
| Variable 7 | Support for Appropriate Instructional and Administrative Technology All NCHS students will be provided with the technological resources necessary for learning, communicating, creating, and accessing information. |
| Variable 8 | (No response) |
| Variable 9 | (No response) |
| Variable 10 | (No response) |

i. TOTAL ENROLLMENT ON JUNE 399

30, 2017

j. GRADES SERVED IN SCHOOL YEAR 2016-17

Check all that apply

| Grades Served | 9, 10, 11, 12 |
|----------------------------|---------------|
| k1. DOES THE SCHOOL | No |
| CONTRACT WITH A CHARTER OR | |
| EDUCATIONAL MANAGEMENT | |
| ORGANIZATION? | |

I1. FACILITIES

Does the school maintain or operate multiple sites?

|--|

I2. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

| | Physical Address | Phone Number | District/CSD | Grades Served at Site | School at Full Capacity at Site | Facilities Agreement |
|---|--|-----------------|--------------|-----------------------------|---------------------------------------|-------------------------|
| Site 1 (same as primary site) | 424 Leonard Street Brooklyn, NY 11222 | | CSD 14 | 9-12 | Yes | DOE space |
| Site 2 | | | | | | |
| Site 3 | | | | | | |

I2a. Please provide the contact information for Site 1.

| | Name |
|---------------------------|------------------|
| School Leader | Lori Fitzmaurice |
| Operati onal Leader | Racquel Brown |
| Complia nce Contact | Racquel Brown |
| Complai nt Contact | Lori Fitzmaurice |

m1. Is the school or are the Yes

school sites co-located?

m2. Please list the terms of your current co-location.

| | Date school will leave current co- location | Is school working with NYCDOE to expand into current space? | lf so, list year expansion will occur. | Is school working with NYCDOE to move to separate space? | If so, list the proposed space and year planned for move | School at Full Capacity at Site |
|------------------------------|--|--|--|---|--|---------------------------------------|
| Site 1 (primar y site) | N/A | No | | No | | Yes |
| Site 2 | | | | | | |
| Site 3 | | | | | | |

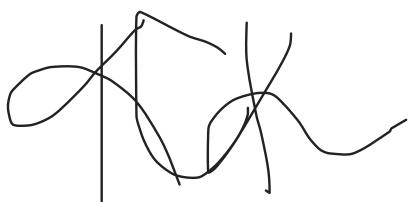
n1. Were there any revisions to No the school's charter during the 2016-17 school year? (Please include approved or pending material and non-material charter revisions). o. Name and Position ofRacquel Brown, Director of OperationsIndividual(s) Who Completed the2016-17 Annual Report.

p. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School

Signature, President of the Board of Trustees



Date

2017/08/01

Thank you.



Entry 2 NYS School Report Card Link

Created: 07/05/2017 • Last updated: 07/12/2017

1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

https://data.nysed.gov/reportcard.php?

instid=800000063771&year=2016&createreport=1&allchecke d=1&enrollment=1&avgclasssize=1&freelunch=1&attendance =1&suspensions=1&teacherqual=1&teacherturnover=1&staff counts=1&hscompleters=1&hsnoncompleters=1&postgradco mpleters=1&naep=1&cohort=1®ents=1&secondELA=1&se condMATH=1&unweighted=1&gradrate=1



Entry 3 Progress Toward Goals

Created: 06/26/2017 • Last updated: 07/28/2017

PROGRESS TOWARD CHARTER GOALS

The following tables reflect formatting in the online portal required for Board of Regents-authorized charter schools and NYCDOE-authorized charter schools only. Schools should list Progress Toward Charter Goals by August 1, 2017. If the goals are based on student performance data that the school will not have access to before August 1, 2017 (e.g., the NYS Assessment results), please state this in the last column. The information can be updated when available. <u>Please complete and submit no later than November 1, 2017</u>.

1. ACADEMIC STUDENT PERFORMANCE GOALS

| | Academic Student Performance Goal | Measure Used to Evaluate Progress Toward Attainment of Goal | Goal - Met or Not Met | lf Not Met, Describe Efforts School Will Take |
|------------------------|--|---|-----------------------|---|
| Academ ic Goal 1 | Performance Framework Benchmark 1 Indicators: Regents Testing Outcomes | Annual Regents testing for every subject for all students will meet or exceed the state average. This goal cannot yet be measured as 2016-17 Regents averages for New York State have not yet been made available. | | |
| Academ ic Goal 2 | Performance Framework Benchmark 1 Indicators: Regents Testing Outcomes | Annual Regents testing outcomes for every subject tested by subgroup will meet or exceed the state average. This goal cannot yet be measured as 2016-17 Regents averages for New York State have not yet been made available. | | |

2016-17 Progress Toward Attainment of Academic Goals

| Academ ic Goal 3 | Performance Framework Benchmark 1 Indicators: Regents Testing Outcomes | Cohort Regents testing for every subject for all students will meet or exceed the state average. This goal cannot yet be measured as 2016-17 Regents averages for New York State have not yet been made available. | | |
|------------------------|--|---|-----|---|
| Academ ic Goal 4 | Performance Framework Benchmark 1 Indicators: Regents Testing Outcomes | Cohort Regents testing outcomes for every subject tested by subgroup will meet or exceed the state average. This goal cannot yet be measured as 2016-17 Regents averages for New York State have not yet been made available. | | |
| Academ ic Goal 5 | Performance Framework Benchmark 1 Indicators: Graduation Outcomes | Four and five year graduation rate for all students will meet or exceed 80%. | Met | |
| Academ | Performance Framework Benchmark 1 | Four and five year graduation rate for students identified as economically disadvantaged, | | While this goal was met for students identified as economically disadvantaged and students with disabilities, it was not met for English language learners. To improve graduation rates for ELL students in the coming year and beyond, we are implementing a |

| ic Goal 6 | Indicators: Graduation Outcomes | students with disabilities, and English language learners will meet or exceed 80%. | Not Met | number of programmatic improvements. These include the use of a better translation service provider for Regents exams, hiring a staff member who speaks Arabic as well as an Arabic- speaking tutor, and increased collaboration with the NYC Charter School Center's ELL Consortium. |
|------------------------|--|---|---------|--|
| Academ ic Goal 7 | Performance Framework Benchmark 1 Indicators: Graduation Outcomes | The percent of students in a cohort that have passed 3 out of 5 Regents exams required for graduation by their 3rd year of high school will meet or exceed 75%. | Not Met | The students in the 2016-17 junior class have demonstrated a greater level of academic challenges than past junior classes. To ensure that these students make greater academic strides in the coming year and meet all graduation requirements, we will implement the following changes: 1. Add a supplemental math lab 2. Offer Saturday instruction 3. Have mandatory study halls 4. Increase Regents prep 5. Hire an additional special education teacher. |
| Academ ic Goal 8 | Performance Framework Benchmark 1 Indicators: Graduation Outcomes | The percent of each subgroup in a cohort that have passed 3 out of 5 Regents exams required for graduation by their 3rd year of high school will meet or | Not Met | Please see the response to Academic Goal 7. |

2. Do have more academic goals No

to add?

3. Do have more academic goals No

to add?

4. ORGANIZATIONAL GOALS

2016-17 Progress Toward Attainment of Organizational Goals

| | Organizational Goal | Measure Used to Evaluate Progress | Goal - Met or Not Met | lf Not Met, Describe Efforts School Will Take |
|------------|---|--------------------------------------|--------------------------|---|
| Org Goal 1 | Each year, members of the Board will complete a self- evaluation process designed to ensure adequacy, alignment, and coherence of actions toward furthering the school's mission, program, and goals. The process will include selfassessment at the start of the school year, the development of personal and full board growth outcomes, and self assessment at the end of the school year to determine the extent of growth. | Records of self- evaluations | Met | |
| | Each year, the Executive Director and Principal will complete a self evaluation process designed to | | | |

| Org Goal 2 | ensure adequacy, alignment, and coherence of actions toward furthering the school's mission, program, and goals. The process will include self assessment at the start of the school year, the development of personal growth outcomes, and self assessment at the end of the school year to determine the extent of growth. | Records of self- evaluations | Met | |
|------------|---|---------------------------------|-----|--|
| Org Goal 3 | | | | |
| Org Goal 4 | | | | |
| Org Goal 5 | | | | |

5. Do you have more

No

organizational goals to add?

6. FINANCIAL GOALS

2016-17 Progress Toward Attainment of Financial Goals

| | Financial Goals | Measure Used to Evaluate Progress | Goal - Met or Not Met | lf Not Met, Describe Efforts School Will Take |
|------------------|--|--------------------------------------|--------------------------|---|
| Financial Goal 1 | After reviewing the Performance Framework, the Board of Trustees felt that the benchmarks for organizational soundness comprehensively address the most pertinent areas of accountability for our next charter term. Therefore, NCHS has not included any additional charter specific goals related to financial performance. | | | |
| Financial Goal 2 | | | | |
| Financial Goal 3 | | | | |
| Financial Goal 4 | | | | |
| Financial Goal 5 | | | | |



Created: 07/05/2017 • Last updated: 08/01/2017

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate **'Total Expenditures per Child'** take <u>total expenditures</u> (from the unaudited 2016 17 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: <u>http://www.p12.nysed.gov/psc/AuditGuide.html</u>

| Line 1: Total Expenditures | 5940502 |
|---|---------|
| Line 2: Year End FTE student enrollment | 404 |
| Line 3: Divide Line 1 by Line 2 | 14704 |

2. Administrative Expenditures per Child

To calculate **'Administrative Expenditures per Child**' To calculate "Administrative Expenditures per Child" first *add* together the following:

1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2016-17 Schedule of Functional Expenses)

2. Any contracted administrative/management fee paid to other organizations or corporations

3. Take the total from above and <u>divide</u> it by the year-end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

<u>Administrative Expenditures:</u> Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.

Employee benefit costs or expenditures should not be reported in the above calculations.

| Line 1: Relevant Personnel Services Cost (Row) | 417071 |
|---|--------|
| Line 2: Management and General Cost (Column) | 393140 |
| Line 3: Sum of Line 1 and Line 2 | 810211 |
| Line 5: Divide Line 3 by the Year End FTE student enrollment | 2005 |

Thank you.

Financial Statements

June 30, 2017 and 2016



Independent Auditors' Report

Board of Trustees Northside Charter High School

We have audited the accompanying financial statements of Northside Charter High School (the "School"), which comprise the statements of financial position as of June 30, 2017, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PKF O'CONNOR DAV ES, LLP 500 Mamaroneck Avenue, Harrison, NY 10528 | Tel: 914 381.8900 | Fax: 914.381.8910 | www.pkfod.com

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Board of Trustees Northside Charter High School Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the School as of June 30, 2017, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Prior Period Financial Statements

The summarized comparative financial statements as of June 30, 2016 and for the year then ended, were audited by other auditors who ceased operations. Those auditors expressed an unmodified opinion on those financial statements in their report dated September 16, 2016.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 12, 2017, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

PKF O'Connor Davies LLP

Harrison, New York September 12, 2017

Statement of Financial Position June 30, 2017 (with comparative amounts at June 30, 2016)

| | | 2017 | | 2016 |
|--|----|-----------|-----------|-----------|
| ASSETS | | | | |
| Current Assets | | | | |
| Cash and cash equivalents | \$ | 4,951,072 | \$ | 4,109,331 |
| Grants and contracts receivable | | 238,452 | | 102,272 |
| Prepaid expenses and other current assets | | 105,055 | | 178,312 |
| Total Current Assets | | 5,294,579 | | 4,389,915 |
| Property and equipment, net | | 191,030 | | 280,276 |
| Restricted cash | | 75,247 | | 75,495 |
| | \$ | 5,560,856 | <u>\$</u> | 4,745,686 |
| LIABILITIES AND NET ASSETS | | | | |
| Current Liabilities | ۴ | 00.470 | ^ | 45 000 |
| Accounts payable and accrued expenses | \$ | 60,479 | \$ | 45,339 |
| Accrued payroll and payroll taxes Refundable advances | | 359,144 | | 333,999 |
| | | 45,504 | | 12,836 |
| Total Current Liabilities | | 465,127 | | 392,174 |
| Net Assets, Unrestricted | | 5,095,729 | | 4,353,512 |
| | \$ | 5,560,856 | \$ | 4,745,686 |

Statement of Activities Year Ended June 30, 2017 (with summarized totals for the year ended June 30, 2016)

| | 2017 | 2016 |
|---|-----------------|-----------------|
| REVENUE AND SUPPORT | | |
| State and local per pupil operating revenue | \$ 6,368,655 | \$ 6,096,490 |
| Federal grants | 289,169 | 253,093 |
| State grants | 28,311 | 25,398 |
| Other revenue | 21,493 | 2,777 |
| Total Revenue and Support | 6,707,628 | 6,377,758 |
| EXPENSES | | |
| Program services | | |
| Regular education | 3,917,199 | 3,838,540 |
| Special education | 1,231,115 | 1,053,694 |
| Total program services | 5,148,314 | 4,892,234 |
| Supporting services | | |
| Management and general | 817,097 | 696,714 |
| Total Expenses | 5,965,411 | 5,588,948 |
| Change in Net Assets | 742,217 | 788,810 |
| NET ASSETS, UNRESTRICTED | | |
| Beginning of year | 4,353,512 | 3,564,702 |
| End of year | \$ 5,095,729 | \$ 4,353,512 |

See notes to financial statements

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Statement of Functional Expenses Year Ended June 30, 2017 (with summarized totals for the year ended June 30, 2016)

| \$ 5,588,948 | \$ 5,965,411 | \$ 817,097 | \$ 5,148,314 | \$ 1,231,115 | \$ 3,917,199 | Total Expenses |
|--------------|--------------|------------|--------------|------------------|--------------|--|
| 5,927 | 14,181 | 1,417 | 12,764 | | 12,764 | Miscellaneous |
| 3,291 | ı | ı | ı | ı | ı | Bad debt expense |
| 105,513 | 105,577 | 10,557 | 95,020 | 15,837 | 79,183 | Depreciation and amortization |
| 17,258 | 19,867 | 2,979 | 16,888 | 3,974 | 12,914 | Technology and equipment |
| 14,637 | 10,081 | 10,081 | I | ı | ı | Dues and subscriptions |
| 97,656 | 97,162 | 9,716 | 87,446 | 9,716 | 77,730 | Insurance |
| 84,613 | 68,917 | ı | 68,917 | 10,516 | 58,401 | School events |
| 32,521 | 41,151 | | 41,151 | | 41,151 | Student activities and fees |
| 130,187 | 106,380 | | 106,380 | 16,234 | 90,146 | Textbooks and classroom supplies |
| 14,863 | 4,045 | | 4,045 | | 4,045 | Travel and conferences |
| 40,249 | 41,816 | 10,454 | 31,362 | 5,227 | 26,135 | Telephone and internet |
| 37,251 | 54,696 | 5,548 | 49,148 | 12,359 | 36,789 | Office expense |
| 43,155 | 45,552 | | 45,552 | 6,951 | 38,601 | Staff development |
| 40,680 | 37,452 | 1,382 | 36,070 | 6,715 | 29,355 | Marketing and recruiting |
| 65,258 | 112,577 | 9,913 | 102,664 | 24,351 | 78,313 | Contractual services |
| 220,000 | 225,000 | 225,000 | ı | | | Financial management services |
| 22,250 | 22,000 | 22,000 | ı | | | Audit fees |
| ı | 5,758 | 5,758 | ı | | | Legal fees |
| 29,728 | 31,179 | 3,162 | 28,017 | 7,045 | 20,972 | Retirement |
| 715,852 | 809,209 | 82,059 | 727,150 | 182,851 | 544,299 | Payroll taxes and employee benefits |
| 3,868,059 | 4,112,811 | 417,071 | 3,695,740 | 929,339 | 2,766,401 | Total salaries and staff 63 |
| 455,165 | 464,551 | | 464,551 | 70,888 | 393,663 | Non-Instructional personnel 8 |
| 2,586,798 | 2,605,584 | | 2,605,584 | 762,987 | 1,842,597 | Instructional personnel 41 |
| \$ 826,096 | \$ 1,042,676 | \$ 417,071 | \$ 625,605 | \$ 95,464 | \$ 530,141 | Personnel services cost Administrative staff personnel 14 |
| Total | Total | General | Total | Education | Education | Positions |
| | | and | | Special | Regular | No. of |
| 2016 | | Management | 2017 | Drogram Services | | |
| | | | | | | |

See notes to financial statements

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Statement of Cash Flows Year Ended June 30, 2017 (with comparative amounts for the year ended June 30, 2016)

| | 2017 | 2016 |
|---|-----------------|--------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Change in net assets | \$ 742,217 | \$ 788,810 |
| Adjustments to reconcile change in net assets | | |
| to net cash from operating activities | | |
| Depreciation and amortization | 105,577 | 105,513 |
| Bad debt expense | - | 3,291 |
| Changes in operating assets and liabilities | | <i>(</i>) |
| Grants and contracts receivable | (136,180) | (38,498) |
| Prepaid expenses and other current assets | 73,257 | (97,628) |
| Accounts payable and accrued expenses | 15,140 | 10,014 |
| Accrued payroll and payroll taxes | 25,145 | 16,747 |
| Refundable advances | 32,668 | (22,697) |
| Net Cash from Operating Activities | 857,824 | 765,552 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchases of property and equipment | (16,331) | (130,125) |
| Restricted cash | 248 | (38) |
| Net Cash from Investing Activities | (16,083) | (130,163) |
| Net Change in Cash and Cash Equivalents | 841,741 | 635,389 |
| CASH AND CASH EQUIVALENTS | | |
| Beginning of year | 4,109,331 | 3,473,942 |
| End of year | \$ 4,951,072 | \$ 4,109,331 |

See notes to financial statements

Notes to Financial Statements June 30, 2017 and 2016

1. Organization and Tax Status

Nature of Organization

Northside Charter High School (the "School") is a New York State, not-for-profit educational corporation that was incorporated on January 13, 2009 to operate a charter school pursuant to Article 56 of the Education Law of the State of New York. The School was granted a provisional charter on January 13, 2009, valid for a term of five years and renewable upon expiration by the Board of Regents of the University of the State of New York. The Board of Regents approved and issued several renewals to the School's charter expiring on June 30, 2022. The School's mission is to provide a nine through twelve grade educational program that results in mastery of the New York State Learning Standards, high school graduation, and acceptance to colleges and universities of choice by all students. In addition, the School will develop and maintain a school culture that endorses high expectations that challenge each student to recognize and achieve his/her full potential within a school environment that is nurturing, professional and that fosters within each student an appreciation for life-long learning. The School provided education to approximately 404 students in ninth through twelfth grades during the 2016-2017 academic year.

The School shares space with a New York City public school beginning in August 2009. The School occupies approximately 23,100 square feet on one floor of a public school building. The School also shares the gymnasium, auditorium and cafeteria with the public school which approximate 16,300 square feet. The School is not responsible for rent, utilities, custodial services, maintenance and school safety services other than security related to the School's programs that take place outside the district's school day. The School was unable to determine a value for the contributed space and related services and did not record any value for use of donated facilities.

The New York City Department of Education provides free lunches and transportation directly to some of the School's students. Such costs are not included in these financial statements. The School covers a portion of the cost of lunches for children not entitled to the free lunches.

Except for taxes that may be due for unrelated business income, the School is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state and local income taxes under comparable laws.

2. Summary of Significant Accounting Policies

Basis of Presentation and Use of Estimates

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly actual results could differ from those estimates.

Notes to Financial Statements June 30, 2017 and 2016

2. Summary of Significant Accounting Policies (continued)

Net Asset Presentation

Resources for various purposes are classified for accounting and reporting purposes into net asset categories established according to nature and purpose as follows:

Unrestricted - consist of resources available for the general support of the School's operations. Unrestricted net assets may be used at the discretion of the School's management and Board of Trustees.

Temporarily Restricted - represent amounts restricted by donors for specific activities of the School or to be used at some future date. The School records contributions as temporarily restricted if they are received with donor stipulations that limit their use either through purpose or time restrictions. When a donor restriction expires, that is, when a time restriction ends or a purpose restriction is fulfilled, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. However, when restrictions on donor-restricted contributions are met in the same accounting period in which they are received, such amounts are reported as unrestricted net assets.

Permanently Restricted - consist of net assets that are subject to donor imposed restrictions that require the School to maintain them permanently, including funds that are subject to restrictions of gift instruments requiring that the principal be invested in perpetuity and the income be used for specific or general purposes. Income and gains earned on endowment fund investments are available to be used in the unrestricted or temporarily restricted net asset classes based upon stipulations by the donors.

The School had no temporarily or permanently restricted net assets at June 30, 2017 and 2016.

Cash and Cash Equivalents

Cash and cash equivalents include cash balances held in bank accounts and highly liquid debt instruments with maturities of three months or less at the time of purchase.

Restricted Cash

Under the provisions of its charter, the School established an escrow account to pay for legal and audit expenses that would be associated with a dissolution should it occur.

Notes to Financial Statements June 30, 2017 and 2016

2. Summary of Significant Accounting Policies (continued)

Property and Equipment

The School follows the practice of capitalizing all expenditures for property and equipment with costs in excess of \$1,000. Leasehold improvements are amortized over the shorter of the term of the lease, inclusive of all renewal periods, which are reasonably assured, or the estimated useful life of the asset which is five years. Purchased property and equipment are recorded at cost at the date of acquisition. Minor costs of maintenance and repairs are expensed as incurred. All property and equipment purchased with government funding is capitalized, unless the government agency retains legal title to such assets, is expensed as incurred.

Depreciation and amortization is recognized on the straight-line method over the estimated useful lives of such assets as follows:

| Computers and equipment | 5 years |
|-------------------------|---------|
| Furniture and fixtures | 5 years |
| Software | 5 years |
| Leasehold improvements | 5 years |
| Website | 5 years |

Property and equipment are reviewed for impairment if the use of the asset significantly changes or another indicator of possible impairment is identified. If the carrying amount for the asset is not recoverable, the asset is written down to the fair value. There were no asset impairments for the years ended June 30, 2017 and 2016.

Refundable Advances

The School records certain government operating revenue as refundable advances until related services are performed, at which time they are recognized as revenue.

Revenue and Support

Revenue from the state and local governments resulting from the School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement. Federal and other state and local funds are recorded when expenditures are incurred and billable to the government agency.

Contributions are recognized when the donor makes a promise to give to the School that is, in substance, unconditional. Grants and other contributions of cash are reported as temporarily restricted support if they are received with donor stipulations. Restricted contributions and grants that are made to support the School's current year activities are recorded as unrestricted revenue. Contributions of assets other than cash are recorded at their estimated fair value at the date of donation.

Notes to Financial Statements June 30, 2017 and 2016

2. Summary of Significant Accounting Policies (continued)

Functional Expense Allocation

The majority of expenses can generally be directly identified with the program or supporting service to which they relate and are charged accordingly. Other expenses by function have been allocated among program and supporting services classifications on the basis of periodic time and expense studies and other basis as determined by management of the School to be appropriate.

Accounting for Uncertainty in Income Taxes

The School recognizes the effect of income tax positions only if those positions are more likely than not to be sustained. Management has determined that the School had no uncertain tax positions that would require financial statement recognition or disclosure. The School is no longer subject to examinations by the applicable taxing jurisdictions for years prior to June 30, 2014.

Prior Year Summarized Comparative Financial Information

The financial statements include prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the School's financial statements for the year ended June 30, 2016, from which the summarized information was derived.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is September 12, 2017.

3. Grants and Contracts Receivable

Grants and contracts receivable consist of federal, state, and city entitlements and grants. The School expects to collect these receivables within one year.

Notes to Financial Statements June 30, 2017 and 2016

4. Property and Equipment

Property and equipment consists of the following at June 30:

| | 2017 | 2016 |
|--------------------------------|-------------------|-------------------|
| Computers and equipment | \$ 601,823 | \$ 589,067 |
| Furniture and fixtures | 40,302 | 39,202 |
| Software | 27,956 | 25,481 |
| Leasehold improvements | 25,375 | 25,375 |
| Website | 27,999 | 27,999 |
| | 723,455 | 707,124 |
| Less: Accumulated depreciation | | |
| and amortization | (532,425) | (426,848) |
| | <u>\$ 191,030</u> | <u>\$ 280,276</u> |

5. Employee Benefit Plan

The School maintains a pension plan qualified under Internal Revenue Code 403(b), for the benefit of its eligible employees. Under the plan, the School provided matching contributions up to 1% to the plan. Employer match for the years ended June 30, 2017 and 2016 amounted to \$31,179 and \$29,728, respectively.

6. Concentration of Credit Risk

Financial instruments that potentially subject the School to concentrations of credit and market risk consist principally of cash and cash equivalents on deposit with financial institutions, which from time to time may exceed the Federal Deposit Insurance Corporation ("FDIC") limit. The School does not believe that a significant risk of loss due to the failure of a financial institution presently exists. As of June 30, 2017, approximately \$4,770,000 of cash was maintained with an institution in excess of FDIC limits.

7. Concentration of Revenue and Support

The School receives a substantial portion of its revenue and support from the New York City Department of Education. For the years ended June 30, 2017 and 2016, the School received approximately 95% of total revenue and support from the New York City Department of Education. If the charter school laws were modified, reducing or eliminating these revenues, the School's finances could be materially adversely affected.

Notes to Financial Statements June 30, 2017 and 2016

8. Contingency

Certain grants and contracts may be subject to audit by the funding sources. Such audits might result in disallowances of costs submitted for reimbursements. Management is of the opinion that such cost disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.



Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Trustees Northside Charter High School

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Northside Charter High School (the "School"), which comprise the statement of financial position as of June 30, 2017, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 12, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

PKF O'CONNOR DAVIES, LLP 500 Mamaroneck Avenue, Harrison, NY 10528 | Tel: 914 381.8900 | Fax: 914.381.8910 | www.pkfod.com

PKF O'Connor Davies, LLP is a member firm of the PKF International Limited network of legally independent firms and does not accept any responsibility or liability for the actions or inactions on the part of any other individual member firm or firms.

Board of Trustees Northside Charter High School Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

PKF O'Connos Dairies LLP

Harrison, New York September 12, 2017

INVSED.gov Annual Financial Statement Audit Report

| School Name: | Charter School Name |
|------------------------------|--------------------------|
| Date (Report is due Nov. 1). | November 1 2017 |
| | |
| School Fiscal Contact Name: | Racquel Brown |
| School Fiscal Contact Email: | rbrown@northsidechs.org |
| School Fiscal Contact Phone: | 347.390.1273 ext.4001 |
| | |
| School Audit Firm Name: | PKF O'Connor Davies, LLP |
| School Audit Contact Name: | Julie Li |
| School Audit Contact Email: | julieli@pkfod.com |
| School Audit Contact Phone: | 212.286.2600 |
| | |
| Audit Period: | 2016-17 |
| Prior Year: | 2015-16 |

The following items are required to be included:

1.) The independent auditor's report on financial statements and notes.

Excel template file containing the Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets.

3.) Reports on internal controls over financial reporting and on compliance.

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

| Item | If not included, state the reason(s) below (if not applicable fill in N/A): |
|----------------------------------|---|
| Management Letter | |
| Management Letter Response | |
| Form 990 | |
| Federal Single Audit (A-133) N/A | N/A |
| Corrective Action Plan | N/A |

Charter School Name Statement of Financial Position as of June 30

| LONG-TERM LIABILITIES Loan Payable; Due in More than One Year Deferred Rent Due to Related Party Other Long-Term Liabilities TOTAL LONG-TERM | CURRENT LIABILITIES Accounts payable and accrued expenses Accrued payroll, payroll taxes and benefits Current Portion of Loan Payable Due to Related Parties Refundable Advances Deferred Revenue Other Current Liabilities TOTAL CURRENT | Property, Building and Equipment, net Restricted Cash Security Deposits Other Non-Current Assets TOTAL NON-CURRENT TOTAL ASSETS | CURRENT ASSETS Cash and cash equivalents Grants and contracts receivable Accounts receivables Prepaid Expenses Contributions and other receivables Other current assets TOTAL CURRENT ASSETS | |
|---|---|--|---|------|
| ↔ 1 | \$ 60,479 359,144 - 45,504 - - - 465,127 | \$ 191,030 75,247 - - 266,277 5,560,856 | \$ 4,951,072 238,452 - 105,055 - - 5,294,579 | 2017 |
| 6 | \$ 45,339 333,999 - 12,836 - - - - - - - - - | \$ 280,276 75,495 - 355,771 4,745,686 | \$ 4,109,331 102,272 \$ 178,312 - - 4,389,915 | 2016 |

TOTAL LIABILITIES

465,127

392,174

<u>NET ASSETS</u> Unrestricted Temporarily restricted Permanently restricted TOTAL NET ASSETS

TOTAL LIABILITIES AND NET ASSETS

| | | \$ |
|-----------|-----------------------|----------------|
| 5,560,856 | <u>-</u> 5,095,729 | 5,095,729 - |
| | | θ |
| 4,745,686 | <u>-</u> 4,353,512 | 4,353,512 - |

Charter School Name Statement of Activities as of June 30

NET ASSETS - END OF YEAR

<u>\$ 5,095,730</u> <u>\$ - \$ 5,095,730</u> <u>\$ 4,353,513</u>

Charter School Name Statement of Cash Flows

as of June 30

| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS Cash at beginning of year CASH AND CASH EQUIVALENTS AT END OF YEAR | CASH FLOWS - FINANCING ACTIVITIES Principal payments on long-term debt Other NET CASH PROVIDED FROM FINANCING ACTIVITIES | CASH FLOWS - INVESTING ACTIVITIES Purchase of equipment Other NET CASH PROVIDED FROM INVESTING ACTIVITIES | NET CASH PROVIDED FROM OPERATING ACTIVITIES | Other | Miscellaneous sources Deferred Revenue Interest payments | Accrued Liabilities Contributions and fund-raising activities | Accounts Payable Accrued Expenses | Grant revenues Prepaid Expenses | Grants Receivable Due from NYS | Due from School Districts | Increase (decrease) in net assets Revenues from School Districts | CASH FLOWS - OPERATING ACTIVITIES |
|---|---|--|---|-------|--|--|--------------------------------------|------------------------------------|--------------------------------|---------------------------|---|-----------------------------------|
| ന ന | ന ന | ന ന | ÷ | | | | | | | | ÷ | |
| 841,741 4,109,331 4,951,072 | | (16,331) 248 (16,083) | - 857,824 | 1 | - 32,668 - | 25,145 | 15,140 | - 73,257 | (136,180) - | י - 105 אדע | 742,217 | 2017 |
| လ လ | ന ന | 0 | ÷ | | | | | | | | ÷ | |
| 635,389 3,473,942 4,109,331 | | (130,125) (38) (130,163) | - 765,552 | 3,291 | - (22,697) - | 16,747 - | 10,014 | - (97,628) | (38,498) - | ארת א ר א | 788,810 | 2016 |

Charter School Name Statement of Functional Expenses as of June 30

| | | | | | | 2017 | | |
|----------------------------------|---------------------|--------------|------------------|----------|--------------|-------------|---------------------|---------|
| | | | Program Services | Services | | | Supporting Services | |
| | No. of Positions | Regular | Special | Other | Total | Fundraising | Management | Total |
| Personnel Services Costs | | | | | ⇔ | ÷ | \$ | |
| Administrative Staff Personnel | 14.00 | 533,367 | 96,045 | I | 629,412 | | 419,608 | 419,608 |
| Instructional Personnel | 41.00 | 1,837,222 | 762,019 | I | 2,599,240 | | | ı |
| Non-Instructional Personnel | 8.00 | 393,663 | 70,888 | I | 464,551 | | | ı |
| Total Salaries and Staff | 63.00 | 2,764,251 | 928,952 | I | 3,693,203 | ı | 419,608 | 419,608 |
| Fringe Benefits & Payroll Taxes | | 564,832 | 189,817 | ı | 754,649 | | 85,740 | 85,740 |
| Retirement | | 1 | 1 | I | | 1 | 1 | ı |
| Management Company Fees | | | | ı | | | | |
| Legal Service | | | | ı | | | | |
| Accounting / Audit Services | | 1 | ı | ı | | | 247,000 | 247,000 |
| Other Purchased / Professional / | | 82,132 | 25,641 | ı | 107,773 | | 10,560 | 10,560 |
| Consulting Services | | | | | | | | |
| Building and Land Rent / Lease | | | 1 | I | | | | ı |
| Repairs & Maintenance | | | | 1 | | | | |
| Insurance | | 77,730 | 9,716 | 1 | 87,446 | | 9,716 | 9,716 |
| Utilities | | | 1 | 1 | | | | |
| Supplies / Materials | | 90,146 | 16,233 | 1 | 106,379 | | | |
| Equipment / Furnishings | | 1 | ı | I | | | | ı |
| Staff Development | | 38,601 | 6,951 | 1 | 45,552 | | 1 | ı |
| Marketing / Recruitment | | 29,348 | 6,714 | 1 | 36,061 | | 1,391 | 1,391 |
| Technology | | 39,049 | 9,201 | 1 | 48,250 | | 13,434 | 13,434 |
| Food Service | | | 1 | I | | | | ı |
| Student Services | | 99,553 | 10,516 | 1 | 110,070 | | | |
| Office Expense | | 36,761 | 12,354 | 1 | 49,115 | | 5,580 | 5,580 |
| Depreciation | | 79,183 | 15,837 | ı | 95,019 | | 10,558 | 10,558 |
| OTHER | | 16,809 | | | 16,809 | 11 | 11,499 | 11,499 |
| Total Expenses | | \$ 3,918,393 | \$ 1,231,931 \$ | 1 | \$ 5,150,324 | ÷ | \$ 815,087 \$ | 815,087 |

| φ | | | ⇔ | |
|---|--|--|-------|------|
| e1,004 110,070 54,695 105,577 <u>28,308</u> 5,965,411 | - 97,162 - 106,379 - 45,552 37,452 | 1,049,020 2,589,240 464,551 4,112,811 840,389 - 247,000 118,333 | Total | |
| 97,900 117,134 37,251 105,513 <u>38,719</u> \$ 5,588,948 | - 97,655 - 130,187 - 43,155 40,679 | 826,095 2,586,799 3,868,060 745,579 - - - 242,250 65,258 | θ | 2016 |



Entry 6d Additional Financial Docs

Created: 07/05/2017 • Last updated: 11/01/2017

The additional items listed below should be uploaded <u>if applicable</u>. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the corrective action plan will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

1. Management Letter

https://nysed-cso-reports.fluidreview.com/resp/10745635/8mMlunnVv3/

Explanation for not uploading (No response) **the Management Letter.**

2. Form 990

(No response)

Explanation for not uploadingAn extension has been filed.the Form 990.

3. Federal Single Audit

Note: A copy of the Federal Single Audit must be filed with the Federal Audit Clearinghouse. Please refer to OMB Uniform Guidelines for the federal filing requirements.

(No response)

| Explanation for not uploading | N/A. The school did spend more than \$750,000 of federal |
|-------------------------------|--|
| the Federal Single Audit. | funding in FY17. |

4. CSP Agreed Upon Procedure Report

(No response)

| Explanation for not uploading | N/A. The school did not receive or spend any CSP funding in |
|-------------------------------|---|
| the procedure report. | FY17. |

5. Evidence of Required Escrow Account

https://nysed-cso-reports.fluidreview.com/resp/10745635/pN6H0Nalce/

Explanation for not uploading (No response)

the Escrow evidence.

6. Corrective Action Plan

A **Corrective Action Plan** for Audit Findings and Management Letter Recommendations, which must include:

- a. The person responsible
- b. The date action was taken, or will be taken
- c. Description of the action taken
- d. Evidence of implementation (if available)

(No response)

Explanation for not uploading

N/A. A Corrective Action Plan was not required.

the Corrective Action Plan.



Entry 5d Financial Services Contact Information

Created: 07/05/2017 • Last updated: 07/28/2017

Regents, NYCDOE and Buffalo BOE authorized schools should enter the financial contact information requested and upload the independent auditor's report and internal controls reports as <u>one combined file</u>.

1. School Based Fiscal Contact Information

| School Based Fiscal Contact | School Based Fiscal Contact | School Based Fiscal Contact |
|-----------------------------|-----------------------------|-----------------------------|
| Name | Email | Phone |
| Racquel Brown | | |

2. Audit Firm Contact Information

| School Audit Contact | School Audit Contact | School Audit Contact | Years Working With |
|----------------------|----------------------|----------------------|--------------------|
| Name | Email | Phone | This Audit Firm |
| Julie Li | | | |

3. If applicable, please provide contact information for the school's outsourced financial services firm.

| Firm Name | Contact Person | Mailing Address | Email | Phone | Years with Firm |
|---|-------------------|--------------------|-------|-------|--------------------|
| Charter School Business Management | | | | | |

New York State Education Department

Request for Proposals to Establish Charter Schools Authorized by the Board of Regents

2017-18 Budget & Cash Flow Template

General Instructions and Notes for New Application Budgets and Cash Flows Templates

The Assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, please reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

| EXPENSES ADMINISTRATIVE STAFF PERSONNEL COSTS Executive Management Instructional Management | TOTAL REVENUE | TOTAL REVENUE FROM LOCAL and OTHER SOURCES | Other Local Revenue | Text Book | Food Service (Income from meals) | NYC-DYCD (Department of Youth and Community Developmt.) | Interest Income, Eamings on Investments, | Erate Reimbursement | Contributions and Donations, Fundraising | LOCAL and OTHER REVENUE | | | Other Endowl Become | Charter School Program (CSP) Planning & Implementation | Grants | School Food Service (Free Lunch) | litie Funding - Other | | IUEA Special Needs | REVENUE FROM FEDERAL FUNDING | I O I AE REVENDE FROM STATE SOURCES | | Other | Stimulus | Grants | Special Education Revenue | | | School District 4 (Enter Name) | School District 3 (Enter Name) | School District 2 (Enter Name) | District of Location | REVENUES FROM STATE SOURCES Per Pupil Revenue | REVENUE | | | Total Pai | Actus | | | | | Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. | | | | |
|--|---------------|--|---------------------|-----------|----------------------------------|---|--|---------------------|--|-------------------------|---------|----------|---------------------|--|--------|----------------------------------|-----------------------|---------|--------------------|------------------------------|-------------------------------------|-------------|-------|----------|--------|---------------------------|-----------|-----------|--------------------------------|--------------------------------|--------------------------------|----------------------|--|---------|-------------------------|------------------|-------------------------------|---------------------------|------------|----------------|---------------|--------------|--|-------------------|-----------------|---------------------------------|-------------------------------|
| No. of Positions 1.00 3.00 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | \$14,527.00 | CY Per Pupil Rate | | | | Total Paid Student Enrollment | Actual Student Enrollment | Net Income | Total Expenses | Total Revenue | | ollment data is entered | July | - 10000 | PRO IFC | North |
| 77,204 152,803 94 760 | 5,133,111 | 20.671 | | | | | | 20,671 | | | 104,020 | 454 002 | | | | | 5,272 | 149,656 | - | | 4,307,012 | 4 067 642 | | 28,501 | | - | T,040,011 | 4 000 044 | 1 | | | 4,929,011 | | | REGULAR EDUCATION | q | | 390 | 846,030 | 4.287.082 | 5 133 111 | REGULAR | below in the Enrollme | 1, 2017 to June | | DRO IECTED BUDGET FOR 2017-2018 | Northside Charter High School |
| 11,536 22,833 14 158 | 1,316,601 | 3 089 | | | | | | 680'E | | | 00,100 | 50 150 - | | | | | 88/ | 22,362 | 37,000 | 0 | 1,200,002 | 4 363 563 - | , | 4,259 | | 512,584 | 100,010 | 796 510 | , | | | 736,519 | | | SPECIAL | PROGRAM SERVICES | | 52 | 129,277 | 1,187.324 | 1 316 601 | | nt Section beginning | ∋ 30, 2018 | 01/ 2011 - 2010 | OR 2017-2018 | ah School |
| | | | | | | | | - | | | | | | | | | | | | | | | | | | | | | , | | | | | | OTHER | | | | | | | OTHER | n row 155. This will | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | , | | | | | | FUNDRAISING | SUPPORT SERVICES | | | (100,003) | 100.003 | | FUNDRAISING | populate the data in | | | | |
| 59,160 | 006 | 900 | | | | - | 006 | | | | | | | | | | | | | | | | | | | - | | | | | | | | | MANAGEMENT & GENERAL | SERVICES | | | (782,187) | 783.087 | | MANAGEMENT & | row 10. | | | | |
| 147,900 292,726 | 6,450,612 | 24.660 | - | | | | 006 | 23,760 | | | 01010 | 24E 078 | | | | | 6,060 | 172,018 | 37,000 | 0 | 0,210,074 | 6 240 074 | , | 32,760 | | 512,584 | 0,000,000 | - | , | | | 5,665,530 | | | TOTAL | | | | | 6.357.496 | 6 450 612 | TOTAL | | | | | |

| 251,900 | 194,440 | 3,388 | | 10,830 | 43,242 | | TOTAL CONTRACTED SERVICES SCHOOL OPERATIONS |
|--------------------|---------------------------|----------------------|-----------------------|---------------------------------|-----------------------------------|--|--|
| 49,900 | 3,240 | 3,148 | - | 8,430 | 35,082 | | Other Purchased / Professional / Consulting |
| | | | | | | | Titlement Services (i.e. Title I) |
| - | | | | | - | | Special Ed Services |
| 12.000 | 1 200 | 240 | | 2 400 | 8.160 | | Paymll Services |
| | | | | | | | Food Service / School Lunch |
| | | | | | | | Nurse Services |
| - | - | | | | | | Management Company Fee |
| 10 000 | 10,000 | | | | | | |
| 180 000 | 180 000 | | | | 8 | | |
| | | | | | | | |
| 5,353,473 | 538,232 | 93,551 | | 1,071,622 | 3,650,069 | | TOTAL PERSONNEL SERVICE COSTS |
| 1,177,549 | 117,755 | 23,551 | | 235,510 | 800,733 | | TOTAL PAYROLL TAXES AND BENEFITS |
| 279,000 | | 5,580 | - | 55,800 | 189,720 | | Retirement / Pension |
| 579,899 | 57,990 | 11,598 | | 115,980 | 394,331 | | Fringe / Employee Benefits |
| 318 650 | | 6.373 | | 63,730 | 216 682 | | |
| 4,175,924 | 420,477 | 70,000 | | 836,112 | 2,849,335 | 61 | SUBTOTAL PERSONNEL SERVICE COSTS |
| | | | | | | | |
| 137,240 | 54,896 | | | 10,705 | 71,639 | ω | |
| - | J4,090 | | | 10,703 | eco, 1 / | - | Other |
| - 137 240 | - 208 | | | - 10 202 | - 21 630 | | Custodian |
| | | | , | | | | Librarian |
| | | | , | | | | Nurse |
| | | | | | | | NON-INSTRUCTIONAL PERSONNEL COSTS |
| 3,054,732 | | | | 754,119 | 2,300,613 | 46 | TOTAL INSTRUCTIONAL |
| 104,962 | | , | | 13,645 | 91,317 | | Other |
| 406,214 | - | - | - | 52,808 | 353,406 | 7.00 | Therapists & Counselors |
| | | - | | | | | Aides |
| 75,815 | | | | 9,856 | 65,959 | 1.00 | Specialty Teachers |
| | | | | | | | Teaching Assistants |
| +10,349 | | | | | | - | Substitute Teachers |
| 410 349 | | | | 410 340 | 1,100,001 | 2 00 2 | Toochorn SEED |
| 2 057 302 | | | | 787 461 | 1 780 031 | 31.00 | Toochorn Boundar |
| | | | | | | Ĩ | |
| 207,200 983.952 | | 70,000 | | 71.288 | 477.083 | 4:00 | |
| 94,554 | 37,822 | | | 15 206 | 49,357 | 1.00 | Operation / Business Manager |
| | - | - | - | | - | | CFO / Director of Finance |
| TOTAL | GENERAL | FUNDRAISING | OTHER | EDUCATION | EDUCATION | | |
| | MANAGEMENT & | | | SPECIAL | REGULAR | | |
| | SUPPORT SERVICES | SUPPORT | | PROGRAM SERVICES | 2 | | |
| | | | | | | Total Paid Student Enrollment | |
| . | | | | 52 | 390 | Actual Student Enrollment | |
| 93,116 | | (100,003) | | 129,277 | 846,030 | Net Income | |
| 6,450,612 | 783 087 | 100 003 | | 1,316,601 | 5,133,111 | Iotal Revenue | |
| TOTAL | GENERAL | FUNDRAISING | OTHER | EDUCATION | EDUCATION | | |
| | n row 10. MANAGEMENT & | populate the data in | in row 155. This will | nt Section beginning SPECIAL | below in the Enrollmen REGULAR | Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. REGULAR SPECIAL MANAG | Please Note: |
| | | | | 30, 2018 | July 1, 2017 to June 30, 2018 | July | |
| | | | | OR 2017-2018 | PROJECTED BUDGET FOR 2017-2018 | PROJECT | |
| | | | | | | | |
| | | | | 1 Sohool | Northside Charter High School | North | |
| | | | | | | | |

| ENROLLMENT - *School Districts Are Linked To Above Entries* District of Location School District 2 (Enter Name) School District 3 (Enter Name) School District 4 (Enter Name) | NET INCOME | DEPRECIATION & AMORTIZATION DISSOLUTION ESCROW & RESERVES / CONTIGENCY | TOTAL FACILITY OPERATION & MAINTENANCE | Security | Equipment / Furniture | Building and Land Rent / Lease | Janitorial | | TOTAL SCHOOL OPERATIONS | Other | Fundraising | School Meals / Lunch | Student Recruitment / Marketing | Staff Recruitment | Office Expense | Student Services - other | Transportation (student) | Field Trips | Student Testing & Assessment | Technology | Equipment / Furniture | Supplies & Materials other | Textbooks / Workbooks | Special Ed Supplies & Materials | Classroom / Teaching Supplies & Materials | Board Expenses | | | Total Paid Student Enrollment | Actual Student Enrollment | NetIncome | Total Revenue | | Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. REGULAR SPECIAL CENTER THIS SECTION DESCRIPTION OF THE SECTION DESCRIPTION | July 1, | |
|---|----------------------|---|--|----------|-----------------------|--------------------------------|------------|---------|-------------------------|--------|-------------|----------------------|---------------------------------|-------------------|----------------|--------------------------|--------------------------|-------------|------------------------------|------------------|-----------------------|----------------------------|-----------------------|---------------------------------|---|----------------|-------------------------|------------------|-------------------------------|---------------------------|-----------|---------------|-------------|---|-------------------------------|--------------------------------|
| REGULAR EDUCATION 390 | 4,287,082 846,030 | 64,500 | 81,490 | | 1 | | - Antin | 81 490 | 447,781 | 5,400 | - ,400 | 3,000 | 20,800 | 17,000 | 18,360 | 106,575 | 1 | 13,050 | 21,750 | 20,040 18 360 | 78 E40 | 28,501 | 26,100 | | 56,550 | | REGULAR EDUCATION | | | 390 | 846,030 | 5,133,111 | EDUCATION | ow in the Enrollme REGULAR | July 1, 2017 to June 30, 2018 | |
| SPECIAL EDUCATION 52 | 1,187,324 129,277 | 12,900 | 10,186 | | | | - | 10.186 | 81,786 | | -,200 | | 3,600 | 5,000 | 5,400 | 15,925 | 1 | 1,950 | 3,250 | 5,400 | 4,600 | 4,259 | 3,900 | | 8,450 | | SPECIAL EDUCATION | PROGRAM SERVICES | | 52 | 129,277 | 1,316,601 | EDUCATION | nt Section beginnin SPECIAL | ∋ 30, 2018 | PRUJECTED BUDGET FUR 2017-2018 |
| TOTAL ENROLLED 442 | | | | | | | | | | | | | | | | | 1 | | | | | | | | | | OTHER | ö | | | | | OTHER | g in row 155. This w | | C |
| | (100,003 | | | | | | | | 3,064 | 1 | - | | 100 | 500 | 540 | | | | | 540 | 460 | - | | | | | FUNDRAISING | SUPPORT | | | (100,003) | 100.003 | FUNDRAISING | III populate the data | | |
| |) (782,187) | 8,600 | 10,186 | | | 1 1 | | 10 186 | | 15,600 | | | | 2,500 | 2,700 | | 1 | 1 | | 2 700 | | | | | | | MANAGEMENT & GENERAL | SUPPORT SERVICES | | | | 783.087 | GENERAL | IN FOW 10. MANAGEMENT & | | |
| | 6,357,496 93,116 | | 101,863 | | - | | | 101.863 | 564,260 | 21,000 | - | 3,000 | 25,000 | 25,000 | 27,000 | 122,500 | 1 | 15,000 | 25,000 | 27 000 | 23,000 | 32,760 | 30,000 | | 65,000 | | TOTAL | | | | 93,116 | 6.357.496 | IUIAL | 101 | | |

| TOTAL ENROLLMENT 390 52 442 REVENUE PER PUPIL 13,162 25,319 - EXPENSES PER PUPIL 10,993 22,833 - | PROGRAM SERVICES SUPPORT SERVICES SUPPORT SERVICES MANAGE REGULAR SPECIAL MANAGE EDUCATION EDUCATION OTHER FUNDRAISING GENE | PROJECTED BUDGET FOR 2017-2018 July 1, 2017 to June 30, 2018 July 1, 2017 to June 30, 2018 Please Note: The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. Fortal Revenue Total Revenue Total Expenses Net Income Actual Student Enrollment Student Enrollment 4.287/02 1.187/324 OTHER Student Enrollment 4.287/02 1.197/324 - 100,003 Actual Student Enrollment Total Paid Student Enrollment 390 1277 - (100,003) |
|--|---|---|
| | | III populate the data in FUNDRAISING - 100,003 - (100,003) |
| | ERVICES MANAGEMENT & GENERAL | 0. MANAGEMENT & GENERAL 783,087 (782,187) |
| | TOTAL | TOTAL 6,450,612 6,357,496 93,116 - |

| Assumptions DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable the state of th | Director of HR, Dean of Students, Attendance Coordinator |
|--|---|
| Assumptions DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable | Executive Director Principal Assistant Principal & Instructional Coach |
| Assumptions ESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable | List exact titles and staff FTE"s (Full time eqiuilivalent) |
| ASSUMPTIONS | |
| Assumptions | ASSUMPTIONS |
| | Assumptions |

| DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable |
|--|
| Assumptions |
| |

| | | | Assumptions DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable |
|--|--|--|---|
|--|--|--|---|

Trustee Name:

Kaley Childs Karaffa

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Nothside Charter High School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Chairperson

Is the trustee an employee of any school operated by the Education Corporation?
 Yes X No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

____Yes __X_No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|--|--|
| | N | IONE | |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people

doing business with the school(s) governed by the Education Corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write **None**.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|--|---|--|
| | | NON | ΙE | |
| | | | | |

| <u>KYK</u> | June 28, 2017 |
|------------|---------------|
| Signature | Date |

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Trustee Name: latthew) Brian

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

- 1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- 2. Is the trustee an employee of any school operated by the Education Corporation?

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

Yes V No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|--|--|
| Please | Del VEe" if appli | cdbtg. Obto h Ereave | this splad Eblank. |

| 1 1 | | | | |
|-----|--|--|------|--|
| | | | | |
| | | | | |
| | | | | |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|--|---|--|
| Please | write "Non | e" if applica | ple. Do not leave this sp | ace blank. |
| N | ONE | N | ONE | |
| Signatura | Sp | 2 | 7/19/17 Date | |

Signature

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be reducted

Business Telephor Business Address E-mail Address: ____ Home Telephone: _

Home Address:

Trustee Name:

)illic

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

ish School Northside

- 1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- Is the trustee an employee of any school operated by the Education Corporation?
 Yes ____No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

___Yes ___No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|--|--|
| NON | write "None" if appli | NONE cable. Do not leave | this space blank. |

| Interview and the first threat and the state of the state | |
|--|---|
| 5. Identify each individual, business, corporation, union association, f committee proprietorship, franchise holding company, joint stock correal estate trust, non-profit organization, or other organization or doing business with the school(s) governed by the Education Cowhich such entity, during the time of your tenure as a trustee, immediate family member(s) or person(s) living in your house had a or other relationship. If you are a member, director, officer or organization formally partnered with the school(s) that is/are doing be school(s) through a management or services agreement, please name of the organization, your position in the organization, and between such organization and the school(s). If there was no finance | mpany, business group of people inporation <u>and</u> in you and/or your financial interest employee of an business with the identify only the the relationship |

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|--|---|--|
| | write "Non NDXC | e" if application | ple. Do not leave this spo NSON C | ace blank. NON C |

2017 2 6 Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will b

Business Teleph Business Addre E-mail Address: Home Telephone Home Address:

Trustee Name:

Douglas Giles

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Northside Charter High School

1. List all positions held on the education corporation board (e.g., president, treasurer, parent representative).

Secretrary

Is the trustee an employee of any school operated by the Education Corporation?
 Yes X No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

<u>Yes X</u>No

If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---|--|--|
|---------|---|--|--|

| NA | NA | NA | NA |
|----|----|----|----|
| | | | |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|--|---|--|
| NA | NA | NA | NA | NA |
| <u> </u> | . / | | | |

Signature

Please note that this doment is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be reducted.

Business Telephone

Business Address:

E-mail Address:

Home Telephone:

Home Address:

Trustee Name:

Hammad Graham

Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name):

Northside Charter School

- **1.** List all positions held on the education corporation board (e.g., president, treasurer, parent representative).
- 2. Is the trustee an employee of any school operated by the Education Corporation?

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?

_Yes <u>X</u>No

If **Yes**, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc.

| Date(s) | | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself |
|---------|---------------|---|--|--|
| PNØD | ∎ <u></u> e w | rite ÑIÓNEe" if app N | ONËle. Do not leave | this s none blank. |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|--|---|--|
| Please | write "Non | e″if applical | ole. Do not leave this spo | NONE ^{ank.} |
| NONE | NC | NE | NONE | |

Hammad Graham

7/27/2017 Date

Signature

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

| Business Telepho | | L |
|-------------------|--|---|
| Business Addres | | |
| E-mail Address: _ | | |
| Home Telephone: | | |
| Home Address: _ | | _ |



Entry 9 BOT Table

Created: 07/05/2017 • Last updated: 07/28/2017

(tab across or use scroll bar at bottom of table)

1. Current Board Member Information

| | Truste e Name | Email Addres s | Positio n on the Board | Commi ttee Affiliati ons | Voting Memb er Per By- Laws? (Y/N) | Area of Experti se, and/or Additio nal Role at School (paren t, staff memb er, etc.) | Numbe r of Terms Served and Length of Each (Includ e electio n date and term expirat ion) | Numbe r of Board Mtgs Attend ed during 2016- 17? |
|---|----------------------------|----------------------|----------------------------------|--|---|--|--|--|
| 1 | Kaley Childs Karaffa | | Chair/ Board Preside nt | Execut ive, Financi al, Educat ion & Accou ntabilit y, Board Develo pment | Yes | Legal, Govern ance, Nonpro fit | 2 Terms - 3 years each 01/201 2- 01/201 5; 01/201 5- 01/201 8 | 12 |
| 2 | Matthe w Brian | | Treasu rer | Financi al, Execut ive, Board Develo pment | Yes | Financ e, Real Estate | 2 Terms - 3 years each 08/201 3- 08/201 6; 08/201 6- 08/201 9 | 9 |

| 3 | Dougla s Giles | Secret ary | Financi al, Execut ive, Educat ional & Accou ntabilit y, Board Develo pment | Yes | Comm ercial Real Estate, Insura nce | 2 Terms - 3 years each 10/201 2- 10/201 5; 10/201 5- 10/201 8 | 8 |
|----|--------------------------|------------------------|--|-----|--|---|---|
| 4 | Hamm ad Graha m | Truste e/Mem ber | Execut ive, Financ e, Board Develo pment | Yes | Financ e, Real Estate, Govern ance, Educat ion | 2 Terms - 3 years 04/201 4 - 04/201 7; 04/201 7- 04/202 0 | 9 |
| 5 | Willie Scott | Truste e/Mem ber | Execut ive, Educat ional & Accou ntabilit y, Board Develo pment | Yes | Non- profit, Develo pment | 2 Terms - 3 years each 01/201 2- 01/201 5; 01/201 5- 01/201 8 | 7 |
| 6 | | | | | | | |
| 7 | | | | | | | |
| 8 | | | | | | | |
| 9 | | | | | | | |
| 10 | | | | | | | |
| 12 | | | | | | | |
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| 14 | | | | |
| 15 | | | | |
| 16 | | | | |
| 17 | | | | |
| 18 19 | | | | |
| 19 | | | | |
| 20 | | | | |

2. Total Number of Members on ⁷ June 30, 2016

3. Total Number of Members0Joining the Board 2016-17 SchoolYear

4. Total Number of Members2Departing the Board during the2016-17 School Year

5. Number of Voting Members ⁷
2016-17, as set by the by-laws, resolution or minutes

6. Number of Board Meetings ¹² Conducted in the 2016-17 School Year

7. Number of Board Meetings12Scheduled for the 2017-18School Year

Thank you.



Entry 10 - Board Meeting Minutes

Last updated: 07/19/2017

Instructions for submitting minutes of the BOT monthly meetings

Regents, NYCDOE, and Buffalo BOE authorized schools must either provide a link to a complete set of minutes that are posted on the charter school website, or upload a complete set of board meeting minutes from July 2016--June 2017.

A. Provide a URL link to the(No response)Monthly Board Meeting Minuteswhich are posted on the School'sweb page.

OR

B. Upload All Monthly Board Meeting Minutes

Combine into one .PDF file

https://nysed-cso-reports.fluidreview.com/resp/10929841/wNFCVDEEJA/



Entry 11 Enrollment and Retention of Special Populations

Created: 07/05/2017 • Last updated: 07/28/2017

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2016-2017 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2017-2018.

Recruitment/Attraction Efforts Toward Meeting Targets

| | Describe Efforts Toward Meeting Recruitment Targets 2016-17) | Describe Plans Toward Meeting Recruitment Targets 2017-18) |
|---------------------------------------|--|---|
| Econom ically Disadva ntaged | To recruit Economically Disadvantaged Students, NCHS focuses on outreach in high need neighborhoods throughout the Community School District and other areas that connect directly on public transportation lines. In addition to placing advertisements in bus shelters throughout the school's target neighborhoods, Northside's Recruitment Coordinator attends school fairs at both public and non-public schools to recruit student candidates for each grade on a year-round basis. The recruitment strategy entails mapping out locations of all junior high schools in the community ("feeder schools") as well as other districts. All of the materials presented at the school visits stress Northside's policy of conducting a blind lottery and special programs to create an inclusive environment, encouraging Economically Disadvantaged students to apply. | The school does not anticipate making any significant changes to the established recruitment efforts for Economically Disadvantaged students in 2017-18. |
| English Langua ge Learner | To ensure that we are making a substantial effort to recruit and enroll English Language Learners, Northside is committed to canvassing neighborhoods with high concentrations on non-English speaking families, starting with communities in our district. Materials are distributed in Spanish as well as English, and translators are provided for information sessions and open | The school does not anticipate making any significant changes to the established recruitment efforts for English Language |

| S | houses. The information presented highlights the various supports in place to ensure that ELL students can succeed academically and socially and that parents can be active participants in the school community despite communication issues. | Learners in 2017-18. |
|---------------------------------------|---|--|
| Student s with Disabilit ies | Our efforts to recruit Students with Disabilities are tied to our overall recruitment efforts and those for Economically Disadvantaged students in the sense that we utilize all outreach efforts as opportunities to share the many supports we have in place to ensure the success of special needs students. The recruitment team is knowledgeable about the school's special education and RTI programs and can speak to interested families about the comprehensive range of services provided as well as the inclusive environment. | The school does not anticipate making any significant changes to the established recruitment efforts for Students with Disabilities in 2017-18. |

Retention Efforts Toward Meeting Targets

| | Describe Efforts Toward Meeting Retention Targets 2016-17) | Describe Plans Toward Meeting Retention Targets 2017-18) |
|---|--|---|
| Econom ically Disadva ntaged | As the vast majority of NCHS students are Economically Disadvantaged, the entire school program is focused on closing the achievement gap between students from low-income families and their more affluent peers. Northside ensures that no student is denied access to learning opportunities and special initiatives such as college visits because of an inability to cover the cost. | The school does not anticipate making any significant changes to the established retention efforts for Economically Disadvantaged students in 2017-18. |
| English Langua ge Learner s | NCHS provides support to all ELL students so that they can make sound academic progress. NCHS offers standalone English as a Second Language ("ESL") classes, a fulltime ESL teacher, and a fulltime speech pathologist. Our ESL teacher teaches two ESL courses: one course for beginning English language learners and one for students with more advanced English Language proficiency. Aside from these stand-alone classes, the ESL teacher also pushes into general education classes to support ELL students. NCHS administers the NYSESLAT at the end of each school year. This assessment helps NCHS monitor the language development of our ELL students. Finally, all ELL students receive a weekly | The school does not anticipate making any significant changes to the established retention efforts for English Language Learners in 2017-18. |

| Student s with Disabilit ies | academic report that is shared with the ESL teacher. This document is a report of student progress across all of his/her courses. NCHS is committed to serving the needs of Special Education Students. Our Assistant Principal of Guidance ("AP Guidance") coordinates with the New York City Special Education Collaborative to receive support in our efforts to serve Special Education students at NCHS. Our SPED Coordinator works closely with the AP Guidance to oversee the SPED program at NCHS. To serve our Special Education students, NCHS practices a Collaborative Team Teaching ("CTT") model. CTT is in place for all core subject areas at NCHS, when the student's IEP calls for it. In addition to inclusive general education settings, NCHS also provides Special Education Teacher Support Services (SETTS), and speech pathology for students in need of those resources. All testing accommodations are overseen by our guidance department and SPED coordinator. NCHS has four full time Special Education teachers, with each serving as a case manager for an average of 15 students. As case managers, our SPED teachers monitor the progress of students with IEPs and communicate with families of those students. SPED teachers also collaborate extensively with the general education teachers at NCHS to ensure uninterrupted, quality services are provided to students with IEPs. | The school does not anticipate making any significant changes to the established retention efforts for Students with Disabilities in 2017-18. |
|---------------------------------------|--|---|
| | teachers, with each serving as a case manager for an average of 15 students. As case managers, our SPED teachers monitor the progress of students with IEPs and communicate with families of those students. SPED teachers also collaborate extensively with the general education teachers at NCHS to ensure uninterrupted, quality services are | |



Entry 12 Classroom Teacher and Administrator Attrition

Created: 07/05/2017 • Last updated: 07/19/2017

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables Charter schools must complete the two tables named 2016-2017 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing in 2016-2017. Please provide the full time equivalent (FTE) of staff on June 30, 2016; the FTE for any departed staff from July 1, 2016 through June 30, 2017; the FTE for added staff from July 1, 2016 through June 30, 2017; and the FTE of staff added in newly created positions from July 1, 2016 through June 30, 2017 using the two tables provided.

Classroom Teacher Attrition Table

| FTE Classroom Teachers on June 30, 2016 | FTE Classroom Teachers Departed 7/1/16 - 6/30/17 | FTE Classroom Teachers Filling Vacant Positions 7/1/16 - 6/30/17 | FTE Classroom Teachers Added in New Positions 7/1/16 - 6/30/17 | FTE of Classroom Teachers on June 30, 2017 |
|---|---|---|---|---|
| 37 | 19 | 16 | 0 | 36 |

Administrator Position Attrition Table

| FTE Administrative Positions on June 30, 2016 | FTE Administrators Departed 7/1/16 - 6/30/17 | FTE Administrators Filling Vacant Positions 7/1/16 – 6/30/17 | FTE Administrators Added in New Positions 7/1/16 - 6/30/17 | FTE Administrative Positions on June 30, 2017 |
|--|---|--|--|--|
| 3 | 1 | 0 | 1 | 4 |

Thank you



Entry 13 Uncertified Teachers

Created: 07/05/2017 • Last updated: 07/28/2017

FTE Count of <u>Al</u>l Teachers30(Certified and Uncertified) as ofJune 30, 2017

FTE Count of All <u>Certified</u> 25 Teachers as of June 30, 2017

Instructions for Reporting Percent of Uncertified Teachers

The table below is reflective of the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Enter the relevant full time equivalent (FTE) count of teachers in each column. For example, a school with 20 full time teachers and 5 half time teachers would have an FTE count of 22.5. If more than one column applies to a particular teacher, please select one column for the FTE count. Please do not include paraprofessionals, such as teacher assistants.

FTE count of <u>uncertified</u> teachers on June 30, 2017, and each <u>uncertified</u> teacher should be counted only once.

| 1. Total FTE count of uncertified teachers (6-30-17) | 5 |
|---|---|
| 2. FTE count of uncertified teachers with at least three years of elementary, middle or secondary classroom teaching experience (6-30-17) | 2 |
| 3. FTE count of uncertified teachers who are tenured or tenure track college faculty (6-30-17) | 1 |
| 4. FTE count of uncertified teachers with two years of Teach for America experience (6-30-17) | 0 |
| 5. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (6-30-17) | 2 |
| 6. FTE count of uncertified teachers who do not fit into any of the prior four categories (6-30-17) | 0 |

Thank you.

